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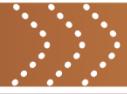
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# Bracing Up



## Message from the Director

The general election for the eighth-term Legislative Council (LegCo) of the Hong Kong Special Administrative Region was held on 7 December. At the Housing Department, we began in late October the proactive publicity and promotion within our offices and across public housing estates under the Housing Authority. Estate offices also provided full co-operation on the electoral arrangements.

In November, I paid visits to public housing estates and public housing construction sites to encourage residents and site workers to support the election and vote to elect LegCo Members with passion and commitment for Hong Kong. On the polling day, all Deputy Directors and I cast our votes first thing in the morning, and expressed our sentiments on the thank-you cards.

I would like to extend my gratitude to fellow colleagues for their dedicated efforts during the election period, which contributed to the smooth completion of the event. My sincere thanks go to everyone who has assisted in it!

Charmaine Lee

Director of Housing





## New Moves



### Gold Award from The Ombudsman Received

The Housing Department (HD) has been presented with the Gold Award of The Ombudsman's Awards for Public Organisations organised by the Office of The Ombudsman (the Office). Meanwhile, Senior Housing Manager / Tenancy Management Policy, Ms Winnie Chow, and Architect, Ms Candy Cheng, have received The Ombudsman's Awards 2025 for Officers of Public Organisations.

The Ombudsman, Mr Jack Chan, commended HD's proactive cooperation over the past year, responding earnestly to the Office's enquiries with comprehensive, clear and detailed information. HD staff have contributed a lot to many successful mediation cases. They have gone the extra mile to address the concerns of the elderly and people with special needs, reflecting HD's commitment to enhancing the quality of public administration.

Speaking at the presentation ceremony, the Director of Housing, Miss Charmaine Lee, noted that HD staff handled each case with positive attitude and understanding and clearly explained HD's policies to reach mutually acceptable solutions.



The Ombudsman, Mr Jack Chan, presents The Ombudsman's Award to the Director of Housing, Miss Charmaine Lee (left).



Ms Winnie Chow was commended for refining the operational workflow of the Marking Scheme for Estate Management Enforcement to maintain a safer, more orderly and better living environment for public housing residents. Ms Candy Cheng was recognised for her proactive coordination to minimise disruption of the construction work to the surrounding area and promptly handled public enquiries and complaints with professionalism.



Senior Housing Manager / Tenancy Management Policy, Ms Winnie Chow (right), receives The Ombudsman's Award 2025 for Officers of Public Organisations.



Architect, Ms Candy Cheng (right), is presented with The Ombudsman's Award 2025 for Officers of Public Organisations.



The Director of Housing, Miss Charmaine Lee, (fourth left) and the Deputy Director of Housing (Estate Management), Mr Michael Hong (fourth right), pictured with HD colleagues at the presentation ceremony.



## HKIPM Project Management Achievement Awards Obtained

The Hong Kong Housing Authority (HA) has recently received five awards at the HKIPM Project Management Achievement Awards 2025, in recognition of HA's excellence and outstanding achievements in project management. The award winning projects are listed below:

Award	Project	Category
Project of the Year	Public Housing Development at Tung Chung Area 99 (Cheung Tung Estate)	-
Winner		Construction/Engineering
High Commendation	Public Housing Development at Tai Po Area 9 (Fu Tip Estate Phase 2)	Construction/Engineering
High Commendation	Public Housing Development at Hin Fat Lane (Hin Fat Estate)	Sustainable Projects
High Commendation	Well-being Design Guidelines	Research Projects



Assistant Director (Development and Procurement), Mr Sherman Yip, (front row, fourth right) and the winning project teams pictured with other awardees at the awards presentation ceremony.



The Project of the Year and the Winner of the Awards – Cheung Tung Estate – is recognised for the project team's proactive collaboration with various government departments and stakeholders to overcome site constraints, tackle construction technical challenges and refine application details of Modular Integrated Construction. By making effective use of adjacent land resources and innovative technologies, including Building Information Modelling (BIM), reality capture, the Smart Site Safety System, and the Project Information Management and Analytics Platform; the project team was able to monitor the site progress meticulously. Despite numerous site and design constraints, this large-scale public housing project was completed ahead of schedule, providing homes for 4 780 households and over 14 800 residents.

The project team of Fu Tip Estate (Phase 2) is commended for its comprehensive project management system, with people-oriented design, efficient cost and time control, as well as close communication with community stakeholders. The dedicated effort ensured the timely provision of high-quality, liveable housing for over 17 000 residents of Fu Tip Estate.

The project of Hin Fat Estate is recognised for its sustainable development and incorporation of the eight well-being concepts. It integrated cultural heritage, environmental awareness, and community participation through innovative design and project management. BIM technology was utilised to significantly enhance the construction efficiency and quality.

The Well-Being Design Guidelines reflect HA's commitment to people-oriented design. In addition to hardware, the Guidelines focus on neighbourhood connection and community participation. Looking ahead, the "home-oriented" strategy will extend these well-being design concepts to all public housing projects across Hong Kong, allowing residents to feel the warmth and care embodied in thoughtful "small designs" that bring about "big changes".



## Autodesk Hong Kong BIM Awards 2025 Received

The Public Housing Development at Hin Fat Lane, Tuen Mun, has been awarded at the Autodesk Hong Kong BIM Awards 2025 in recognition of HA's application of Building Information Modelling (BIM) technology in this project.



The award-winning team pictured with the main contractor and officiating guests.

With the core concept of “From Blueprint to Beyond”, Hin Fat Estate project has integrated BIM technology throughout the entire building lifecycle. From design and construction to operation and management, the project achieves digital transformation and smart construction through automated submission processes, generative foundation design, 4D construction simulation, and real-time collaboration, significantly enhancing efficiency and accuracy.

The project is one of the first projects to integrate BIM technology with Geographic Information Systems to establish a unified data platform. Internet of Things sensors have been adopted to monitor photovoltaic panels, electric vehicle charging facilities, and water systems, achieving low-carbon operation and sustainable development.



Application of BIM technology.



## A-HUC – Future Housing Development and Urban Transformation

A delegation of the HA attended the 28th Conference of Housing & Urban Public Corporations in Asia (A-HUC) hosted by the Korea Land and Housing Corporation (KLHC), held in Seoul from 19 to 21 November.

The theme “An Era of Transformation, Future Housing and Cities” has two folds – (1) planning and design issues; and (2) responses to the climate crisis, energy conservation, digital innovation, and the applications of artificial intelligence. The HA delegates shared HA’s policies, planning and design approaches, estate redevelopment strategies that address demographic change and social diversity, and the experience in leveraging construction innovations, technologies and smart estate management.

The A-HUC was jointly founded by KLHC, the Housing and Development Board of Singapore, the Urban Renaissance Agency of Japan and the HA in 1995. Aiming at sharing of knowledge, technology applications and experience on public housing development, the four member organisations take turns to hold the annual conference.



(From right to left) Assistant Director (Project) of the Housing Department, Mr Max Wong pictured with representatives from the public housing organisations of Korea, Singapore and Japan.



The HA delegates.