Executive Summary





The Hong Kong Housing Authority publishes the fifteenth Sustainability Report under the theme "Live Green Together in Harmony". This Report showcases how we continue to practise the virtue of togetherness in providing a safe, harmonious and sustainable living environment.

Third-party Certified Management Systems

Housing Department's individual divisions/units have obtained various certifications and verifications on management systems of international standards.



ISO 9001

Quality
Management System



ISO 14001

Environmental

Management System



ISO 50001

Energy Management System



ISO 45001

Occupational Health and Safety
Management System



Hong Kong Quality Assurance Agency Corporate Social Responsibility Index -HKQAA CSR Advocate Marks



ISO/IEC 27001:2013

Information Security
Management System



ISO/IEC 20000-1:2011

Information Technology Service Management System

Highlights of Awards & Recognitions

Corporate Services

10 Years Plus Caring Organisation Logo



Development and Construction

Green Building Award 2019

• BIM-enabled Systematic Approach to Foundation Design (BIM-SAFD)

Research Category — Merit Award

• Construction of Public Rental Housing Development at Ex-Kwai Chung Police Married Quarters

New Buildings Category – Completed Projects – Residential Building — Finalist

Hong Kong Institute of Project Management Awards 2019

Hoi Ying Estate and Hoi Lok Court
 Project of the Year 2019 & Construction / Engineering – Winner

On Tai Estate and On Tat Estate
 Sustainable Project – Winner



Estate Management

Building Surveyor Awards 2019

• Connect Old and New – Addition of Lift Towers at Cheung Ching Estate

(Client / Client's representative group) in the A&A and Conversion Category – Winner & Caring Practice Award

The Hong Kong Green Organisation Certificate

• Tai Yuen Estate

Wastewi\$e Certificate — Excellence Level

• Lee On Estate

Wastewi\$e Certificate — Basic Level



Environmental Management

Hong Kong Green Organisation Certification

HKHA Waste Reduction Performance
 Wastewi\$e Certificate — Excellence Level

Environmental Performance

To minimise our environmental footprints and build resilience to the potential impact of climate change for our housing estates and office, we set a total of **41 environmental targets** for 2019/20 and all these targets are **fully achieved**.

Initiatives in Planning and Construction of New Housing Estates



10 projects registered,
3 projects awarded Provisional Gold
rating in BEAM Plus New Buildings
certification scheme



Reduced the estimated communal energy consumption for domestic block designed by about 29% compared with the baseline figure



Average energy consumption of building services installations in communal areas was 21.39 kWh/m²/Annum



Photovoltaic systems installed in 109 domestic blocks, with a total system capacity of 1010 kW (as of March 2020)



Use of precast concrete components reached **70% precast rate on plan** at typical floor of domestic block of suitable housing development



Zero Irrigation System planters to conserve water resources and mitigate the impacts brought by heavy rainstorms

Continued to install

Initiatives in Existing Housing Estates



Maintained estate communal areas' electricity consumption at

50.5 kWh per flat per month



Provided standard electric vehicle chargers at about **40** monthly parking spaces in **12** existing carparks (as of March 2020)



Continued to join the Government's

Food Waste Collection Pilot
Scheme



Recycled **29,908 tonnes** of paper, **2,282 tonnes** of plastic bottles, **2,130 tonnes** of aluminium cans



Organised tree planting activities in **10 estates** and carried out landscape improvement work in **20 estates**



Approximately **94,000 trees** have been managed under the Enterprise Tree Management System

Initiatives in Office at Work



Electricity consumption per staff reduced by **12.8%**, far exceeding our target of 5% against base year 2013/14



Paper consumption per staff reduced by 13.6%, far exceeding our target of 3% against base year 2013/14



Water consumption per staff reduced by **14.6%**, far exceeding our target of 2% against base year 2015/16



Continued to adopt **Enterprise**Resource Planning to digitalise
procurement procedures



Utilised Housing Electronic Plan Submission System & Housing Electronic Building Records Online System for e-submissions and handling of documents

Social Performance

To build a harmonious and thriving community as well as a safe and rewarding workplace, we set a total of **21 social targets** for 2019/20, and all these targets are **fully achieved**.

Initiatives in Planning and Construction of New Housing Estates



Adopted **universal design** for all ages and abilities to enhance safety and accessibility



Customer satisfaction index reached 90.2%



Issued safety and health alerts, organised a Site Safety Forum and site safety seminars to promote safety awareness and practices



Achieved **Zero** fatal accident



Accident rate was **5.2 per 1,000 Workers** for new works, lower than that of the Hong Kong construction industry average (i.e. 29.0 per 1,000 workers)



random selection mechanism of Accredited Safety
Auditors

by relating to their performance grading for implementation

Initiatives in Existing Housing Estates



Estate Management Advisory Committees held over 800 bi-monthly meetings, and partnered with NGOs to organise about 360 community building functions to promote neighbourliness



Continued to organise "Green
Delight in Estates" and "Let's
Join Hands to Reduce Waste
in Our Estates" to promote waste
reduction in daily lives



Produced video on "Together, We Fight the Virus. Housing Authority Antiepidemic Measures"



4,780 households benefitted from Harmonious Families Policies



Completed modernisation of **54 lifts** under Lift Modernisation Programme



Organised the biennial

Quality Public Housing Construction and Maintenance Awards 2019

to reward outstanding contractors, subcontractors, project teams, supervisors and frontline workers



Maintenance and improvement works, estate management, cleansing and security services contracts achieved **Zero** fatal accident



Accident rate was **5.3 per 1,000 workers** for

maintenance and improvement works, lower than that of the Hong Kong construction industry average (i.e. 29.0 per 1,000 workers)

Initiatives in Office at Work



220 staff at professional or equivalent level and above attended Management Development Programme



117 e-learning resources produced to facilitate continuous self-learning



Training hours reached **18.8 hours per staff**



8,300 staff members attended 200 Occupational Safety and Health seminars/courses



New health-related information was regularly uploaded to the $\ensuremath{\textbf{HA's}}$ $\ensuremath{\textbf{Health}}$ $\ensuremath{\textbf{Portal}}$

Economic Performance

We set a total of 4 economic targets for 2019/20, and all these targets are fully achieved.

Initiatives in Planning and Construction of New Housing Estates



Completed construction of around 10,100 new public rental housing/Green Form Subsidised Home Scheme units and around 3,000 other subsidised sale flats



Fifth batch of Home Ownership Scheme flats was put up for sale



Phase 3 of **Development and Construction Site Mobile**

System developed, consisting Apps for Building Works and Building Services Works Final Inspection of Domestic Flats and Foundation Works Inspection

Initiatives in Existing Housing Estates



Allocated around **12,100** public rental housing units to general applicants (i.e. family and elderly one-person applicants) and non-elderly one-person applicants under the Quota and Points System



Completed checking of around **250,000** income and assets declarations under the revised "Well-off Tenants Policies"



Around **19,020 households** received assistance from the Rent Assistance Scheme



Around **270 households** accepted alternative accommodations for relieving overcrowding

Initiatives in Office at Work



Continued to utilise **OVER 100** IT systems/services to support the business operation of the HA