

第二屆最佳職安健物業管理大獎

國際金融中心二期



安全管理系統

公眾人士

發展、實施和 維持有效的 安全管理系統 員工

職安健通報機制的實踐情況



對承辦商的 安全管理

1

租戶

監察安全表現



對非承辦商的 安全管理 承辦商





全管理系統

如何發展有效的安全管理系統?

管理層承諾

- 推行綜合管理系統及國際標準
 - ISO 9001 品質
 - ISO 14001
 - ISO 18001 職安健
- 推行全面性安全管理系統
 - 15項安全目標
- 不斷改進

物業處安全政策

Property Division Safety Management Strategy Manual Safety Policy

Property Division Safety Policy

The Property Division is committed to adopting a framework in conformity with the Corporation's Safety Policy and Strategy in consistently meeting statutory requirements, maintaining a safety-first culture and leading to continuous improvement in safety

Safety and health of our clients, partners, staff, contractors and the public is an absolute pre-requisite throughout our business processes. It is everyone's responsibility at all times and affects everything that we do to maintain a safety-first culture. All members of the Division have a duty to protect our clients, partners, colleagues, contractors, the public and themselves from safety and health hazards and injuries

In accepting these objectives and duties, Property Division is committed to achieving a

- developing and maintaining a safety management system to manage safety and health of people and to protect the environment which consistently meet statutory
- embedding safety management provisions in development agreements and/or relevant agreements of property development projects; allocating specific safety responsibilities to individuals to ensure Divisional safety
- performance targets are achieved: providing training to staff and managing contractors to ensure safety and health in
- maintaining effective safety communication channels at all levels.

Property Division aims to improve safety in all activities and recognises that managing safety is a process which demands everyone's involvement. Management will take a leading role in continuous improvement through:-

- implementing a safety management system which will control the risks to people and damage to the environment;
- measuring safety performance:

Issue: 4.0

- reviewing the safety management system biennially for continuous improvement; using market recognised modern practices and processes;
- allocating necessary funding and resources to achieve safety objectives; promoting awareness of safety to staff, clients, business partners and contractors to ensure safety at worksites directly under our control.

I trust that all of you will join me in making safety of people and protection of the



Property Division Safety Management Strategy Manua PD-SMSM-POLICY



MTR

Property Management

Quality, Environmental and Safety Policy

The Property Management Department of MTRCL is committed to provide high quality property management services in a cost-effective, environmentally friendly, healthy and safe manner. In pursuing our quality services, we are also committed to fulfil all customer requirements and comply with the local environmental and occupational health and safety legislations as well as other applicable requirements.

We will try our best to prevent pollution and minimize the environmental impacts caused by our activities and adopt the Reduce, Reuse and Recycle approach where practicable

We will strive to provide and maintain a healthy and safe working environment and work system for all our staff, and appropriate protection to other people who may be affected by our work.

We will achieve the above through the implementation of an Integrated Management System in compliance with ISO 9001, ISO 14001 and OHSAS 18001.

We will provide adequate resources as well as training to all staff to ensure that the Integrated Management System is fully understood, effectively implemented and continually improved to achieve our quality, environmental and occupational health and safety objectives.



品質、環境及安全政策

港鐵公司物業管理部致力提供高質素的物業管理服務,並以成本效益,環境保護及安全健康這三方面作 為管理範本。在提供優質管理的同時,我們亦願及客戶的要求,並遵守環境、健康及安全等的相關法例。

我們全力避免及減低對環境帶來的負面影響,在可行的情況下,會實行「減少、再用及回收」的計劃。

我們會盡力為員工及有關人士提供和保持一個安全及健康的工作環境及管理系統。

透過履行 ISO 9001, ISO 14001 及 OHSAS 18001 標準內的要求,公司推行綜合管理系統以達致上述所

我們會提供足夠的資源及培訓,使員工對蘇合管理系統有充份的了解,及確保系統有效地實施及持續改 進,以達到品質、環境、安全及健康的目標。





如何發展有效的安全管理系統?

全面及清晰的工作指引

- 廣泛覆蓋各部門工作
- 提供了日常工作中有關安全措施
- 減低職業性風險
- 包括:正確使用及選擇個人防護裝 備(PPE)、正確使用起重機械、高 空工作、正確使用及處理化學品等 等…

IFC-WI-CLE-036B

Chapter 36 High-level Cleaning Work 高空工作清潔程序

36.5 工作範圍:一期交易橋及天星橋共八個植物槽定期修剪 所謂工具:金屬草剪

> 安全裝備:安全帶,安全網速風帶,防切割手套,獨立救生員 工作指引

- 1. 必須要有兩名國務工人共事,其中一名負責監督
- 2. 工作進行前由常值停導員作工前檢查及測示
- 3. 確定各植物槽沒有被障礙物阻礙稅線
- 4. 先用其中之一條安全帶繫緊於植物槽外的金屬扣上,跟著便由矮玻璃圍欄跨入植 物槽内,用路另一條獨立數生攝擊超於槽內的安全威也關索上,而槽外圍穩工人 便可代爲解開第一條安全帶扣,所以在工作期間便常有安全帶緊扣,確保安全
- 6. 金屬草剪須附加尼龍繩綁緊、縄尾部份裝上金屬扣、並繫穩於安全威也綱索上, 防止操作時因脱手造成草剪堕下危機。
- 7. 待修剪植物工作完成後,先解閱安全帶交給槽外園藝工人,再次重覆地緊扣在槽 外的金屬扣上,槽內國藝工人才可以跨過矮玻璃關欄返回地面





IFC-WI-CLE-036B Page 6/12



IFC-WI-CLE-041C

Chapter 41 Proper Use of Aerial Work Platform 使用高空作業台操作程序

41.3 交剪式高空工作台 (型號: Genie GS1930)





1. 操作人員必須閱證及完全明白此指引內所有步驟及曾受訓練,方可使用此高 WET HERE

- 一切操作均以安全路原则。
- 請勿在工作台上使用任何加高設備,如梯子。 使用此高空工作台前,必須確定以下機點正確無誤,方可使用。
- 在是整份收取的由。
- 電池必須充滿電及有足夠蒸縮水
- 聚急停止擊必須正常運作。所有安全裝置必須正常運作。
- 檢查整部作業台,沒有漏油,損壞及沒有部件軽脫。

基本操作步驟

- 確定地面紅色緊急停止擊已拉出及將地面電源擊轉至開機位置。 將地面擊轉至工作斗按制位置。
- 進入工作斗,然後配戴上安全帶並確定負重不超過 227 Kg。 仲展平台確定負 重不超過 113Kg ·



Chapter 23 Chemical Labeling 化學品標籤

IFC-WI-CLE-023B Page 1/2

化學品已不單是指科學家室實驗室使用的物品。大部分工人每天的工作,或多或少都會使用化學品。

1. 化學品的食險性大致分爲七大類。分別爲: 腐蝕性、爆炸性、有毒、有害、刺激性、助燃和易燃









2. 若果在工作時間確當使用化學品,或當出讀時如化學品直外認出),知道如何處理。便不會構成重 大的吃苦。但一定要關關化學品的推薦。因為權無有助薦勞化學品的危險類別。如道要注意哪一方 顧的愈苦,以及凝逐地十一樣安全情態。

以下是一個典型的標籤

化學品名稱	濃縮中性衛生間清潔劑 (紅水)						
危險情况	美国政策技 情						
安全措施	如不幸沾及眼睛。應立即用大量清水沖洗。並盡快就醫診治						

- 標施上的資料有助常理人員在進行經驗評估時,歲別化學品的危險,從尚報訂使用及儲存化學品的安全措施,以確保安全。此外、標施上的資料可關使用者了解在處理化學品時要注意的危險情況和
- 4. 化學品學根據標籤上之指示:如要稀釋必須用清水照比例稀釋,並在容器上加上適當標籤才可使
- 5. 加速銀利更多有關於全處理和使用企學是的查料,可參考以下由勞工或職業安全及健康部及職,安全
- (1) 工廠及工業經營(危險物質)規例能介(2) 面防職業性皮膚炎。給僱主和僱員的指引(3) 化學品使用過程的危險及安全指引



MTR Corporation



安全管理系統

如何實施有效的安全管理系統?

執行「安全第一」的信念

- 安全是每一個人的責任
- 員工簽署安全責任聲明
- 鼓勵員工報讀「建造業安全訓練証 明書」及職安健相關課程

Safety Responsibility Statement for Property Officer

General			
responsi	bi	lit	ie

General Responsibilities for Safety are contained in the Corporation's rules, procedures and instructions where these are applicable and reference should be made to the Property

Specific safety responsibilities

Management fulfilling the Corporate Safety Strategy, Property Officer has the following specific safety responsibilities:

No. Safety Task

Safety responsibility

- · ensure that corporate safety which are relevant to front disseminated
- · follow and assist to maintain
- update information and their d
- 2 Safe Systems of follow and assist to maintain : safeguarded: such systems
 - · follow the risk manageme established procedures
 - Operating Railway

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- 3 Property, Plant follow systems for ensuring equipment are registered and
 - follow system for asset disposi

Property Invest Pg. 1

Division Safety Management Strategy Manual. To assist General Manager - Investment Property &

- · follow the system to ensure safety information is distributed to relevant personal
- the required information
- · assist the duplication of inform
- the safety and health (inc contractors' staff, clients, pa
- environmental protection issue
- · follow the established proc between property manageme

- meet the safety and hygienic st

Safety Responsibility Statement for Property Officer

No. Safety Task Safety responsibility

- identify the need and types of protective equipment and clothing to staff according to relevant statutory 4 Personal requirements. Such systems shall also include provision of personal protective equipment / clothing in the event of outbreak of communicable disease for the resident site
 - follow established procedures on issuance of protective equipment, training of staff on use, and maintenance of
 - · follow and assist to maintain emergency, crowd control Preparedness and procedures to cater for emergencies for the responsible
 - follow the established procedures in the event of
 - assist the planning, organizing and running of drills / exercises
 - participate in drills / exercise
 follow and assist to maintain of systems for ensuring
 - business resumption after emergencies
 - · identify training needs for staff
 - · arrange training for staff
 - · assist the formulation of safety responsibility statements encourage staff to organize safety campaigns and provide resources to support
 - · participate in safety promotional activities

- 7 Communication participate in safety meeting on Safety Matters • participate in formal and informal communications on
 - safety and organize annual safety promotion programme · participate in safety promotion programme
- 8 Contractors and follow systems for managing contractors so that they will comply with relevant statutory requirements and perform
 - safely on sites of the resident site and office assist in promoting safety on sites to clients / partners of the resident sites and offices
 - · accompany visitors and remind them of the safety hazards
 - while visiting sites of the resident sites and offices · enforce that client, partners and visitors wear appropriate personal protective equipment while visiting sites of the resident site and office

Property Investment & Management Department
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安全管理系統

如何實施有效的安全管理系統? 制定安全行為程序

- 每日安全簡報
 - 簡述每日工作程序
 - 提醒員工有關注意事項
- 每週安全會議
 - 簡述每週工作程序
- 每日檢查及巡邏大厦
 - 當值經理及當值工程師
 - 填寫每日安全檢查表









安全管理系統

如何實施有效的安全管理系統?

更新「安全」資訊,提高警覺

- 張貼及定期更新安全有關資訊於工作場所及 休息室
- 安全小冊子、安全海報、安全警示、職安健 影片、視聽圖書角、安全資訊板等









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VMV安全徑







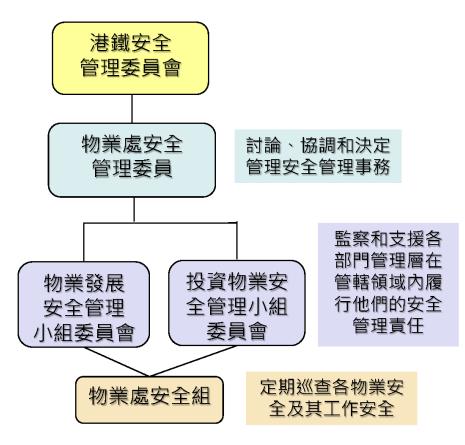




安全管理系統

持續改善,不斷改進

- 成立安全管理委員會及小組委員會
 - 會議每年最少舉行三次
 - 舉行年度安全典禮 -推廣「安全第一」文化
- 成立物業處安全組
- 國金二期內部定期進行品質及安全 巡查
 - 向物業經理提交巡查報告
 - 並跟進改善工作





安全管理系統 持續改善,不斷改進

■ 定期每月例會分享及學習安全

營造匯報文化

- ▼ 支持及鼓勵員工匯報工作上的潛在 風險及不安全行為
- 設置意見收集箱
- 進行年度安全指數問卷調查 (調查結果將稍後詳細討論



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Safety Alert 安全警示



險失事故-使用不合標準工作台



参考資料:

- 勞工應 金屬棚架工作安全守則

- 投資物藥部及物藥營理部安全手冊

事件經過

巡查時發現工人使用不合標準工作台(欠缺中 關欄及合適上落梯)於高位進行工序,容易引 致人體下墜的意外。有關工序已被即時制止 及要求跟進。

加強改善事項

整體而言,為加強有關工作安全,須留意以 下各項:

- 於施工前,應就有關施工方案及風險評 估選擇合適工作台;
- 工作台須有合適匯欄及上落通道,須要 時應加上斜撐;
- 加強監督,如有不安全情況應立即停止 工序
- 向工友講解有關事故,令他們清楚其潛 在危險,增加安全意識







安全管理系統

對承辦商的安全管理

從招標至完工,一絲不扣,通力合作,安全至上

- 遵守「承辦商工作守則」
- 要求承辦商符合保護環境要求
- 承諾健康安全之表現

MTR Corporation Limited 香港鐵路有限公司



Guidance Note to Contractors

To cope with the continuous improvement of MTR Corporation in sustainability development and safety management, the contractors (including suppliers & consultants) of Property Management Department are requested to fulfill the requirements of our Integrated Management System as well as the International Standard ISO14001 Environmental Management System and OHSAS18001 Occupation Health & Safety Management System.

This Guidance Note is aiming at requiring the contractors to comply with the stipulated requirements and achieve the objectives of protecting and conserving the environment, in addition continuously improving health and safety performance.

General Requirement

- No such works should be carried out without the prior approval(s) from the Management Office, MTR Corporation and the relevant Government Authorities, if required.
- All contractors have the responsibility of safe-keeping their valuables and equipment. The Management Office is not responsible for any loss liability.
- All workers on site should wear a valid working permit issued by the Security Control Room or Management Office. Nobody can work on the site without the permit. They are also required to comply with the rules on the back of the working permit.
- The Contractor has to ensure that all his employees do not smoke, sleep, gamble or act in a disorderly manner in the common area. The Management Office reserves the right to expel such person from the estate whenever deemed necessary.

Environmental Requirements

- . Use of Materials and Resources
- Control the use of materials and resources (e.g. electricity, fuel, chemicals, paper, etc.) to be both energy and resources efficient
- Reuse and recycle materials/waste wherever possible
- 2. Wastes Management
 - Reduce production of all kinds of waste during the work
 - Minimize the production air polluting wastes such as dust, VOC
 - Discharge the wastewater in accordance with legal requirements
 - Ensure that all waste materials are properly handled, stored and disposed of in an efficient and sensitive manner to avoid any spillages and leakages, while working on any of our sites
 - Maintain regularly all vehicles used for the purpose of conducting business with the company to ensure that noise and air emissions are controlled
- Chemical
 - Proper use of chemicals (including inflammables, toxic dangerous goods) to prevent polluting the ambient environment.

 Noise 2010.04.02 · Reduce noise to a minimum level

Safety Requirements

L. Contractors shall comply with:

- · relevant statutory requirements, especially:
- the Occupational Safety and Health Ordinance
 the Factories and Industrial Undertakings
- Ordinance
- the Dangerous Goods Ordinance, and
- their subsidiary legislations
- Codes of Practice approved and issued by relevant Governmental Departments.
- 2. Work procedures
- Contractors having access to and working on property sites of the Corporation shall observe the instructions given by the Duty Manager. Contractor Representative shall:
- ensure safety means of access to and from the worksite be provided and maintained
- inform the Duty Manager upon finishing work for the day.
- 3. Non-conformities
 - Contractors shall:
 - ensure the working environment is safe to work in
 be required to stop work when any of the safety
 - precautions stipulated are not conformed to
 not be allowed to resume work until the unsafe condition has been rectified to the Corporation's satisfaction.
- 4. Supervision
- Contractors shall not work on any equipment, unless prior approval has been obtained from the Cornoration.
- Contractors shall be appointed to take charge of the work, who must be present at the worksite at all times to ensure that:
- · the work is undertaken safely, and
- before leaving the worksite:
 all sources of ignition are removed.
- all sources of ignition are removed
 all power supplies are isolated, and
- the worksite is in a safe condition without undue risk to the Corporation.
- Fire Contractors shall prevent the outbreak of fire as follows:

 Hot works

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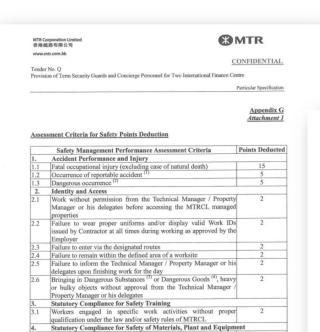


安全管理系統

對承辦商的安全管理

監察承辦商表現

- 評核承辦商表現
 - 安全扣分制度
 - 中期表現評核



Use or store of Dangerous Substances or Dangerous Goods at the worksite, without approval from the Technical Manager / Property

Breach of statutory requirements in handling of Dangerous

Breach of statutory requirements in use of specific plant and

Failure to provide at least one 4.5kg dry chemical powder type

portable fire extinguisher at each worksite. Additional fire extinguishers shall be made available upon request of the MTRCL Inadequate safety measures for use of Dangerous Substances (3) or

Inadequate safety implementation for Hot Works on worksite

Manager or his delegates

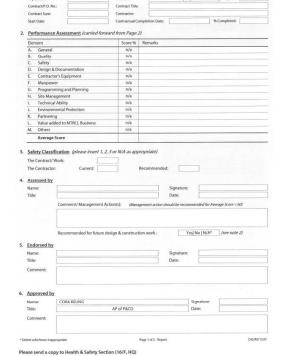
Dangerous Goods (4)

equipment

Substances or Dangerous Goods

Implementation of Safety at Work

5.4 Inadequate safety measures for painting at worksite



MTR



Contractor Performance Assessment

1. Contract Details



安全管理系統

對承辦商的安全管理

不分彼此,共營「安全第一」

保持良好工作場所清潔及衛生

■ 工具妥善存放







安全管理系統

對承辦商的安全管理

營造「安全第一」工作場所

- ■「工作咭管理系統」
 - 集中工程工作
 - 利用條碼系統控制庫存



地路:	MK: IFC20141	二期中心 寫字樓	E人: T. H	地下		工作記錄日期:0 大堂。內 門身		8111	
維維認施: 標字結構/設施 維修事項: 安裝/協助承辦商安裝配件			P"5 维修保	NE:	Modification work for HKMA zone		r main do	main door at	
雄度:	執行中			進度使	雜:	NA NA			
查核人員:				查核印	例:				1
姓名:	編號:	負責員工 職銜:	職級	t:	開始時間:	工作時間 完成時間:	共8等:	继小岛 收費:	合計收費:
							-	+	+
作發咭人:			59.00	日期:0	3-12-2014 (09:05	_	總計:	1
印日期:03	-12-2014 0	9:05						-	





安全管理系統

對承辦商的安全管理

營造「安全第一」工作場所

- 工前熱身操
- 工作前有效風險評估
 - 識別危險行為,防止意外發生
- 正確使用設施訓練
- 提供合適及足夠個人保護裝備及裝置





安全管理系統

對承辦商的安全管理

提供足夠訓練及個人保護裝備及裝置

- 使用高空作業台時
 - 要求所有操作員持有有效牌照
 - 當值工程師及督導監視高空工作









安全管理系統

對承辦商的安全管理

提供足夠訓練及個人保護裝備及裝置

- 使用及處理化學物品及危險物質時
 - 正確化學品標籤及警告標語
 - 合適存放點
 - 設有化學品稀釋裝置及緊急洗眼裝置











安全管理系統

對承辦商的安全管理

提供足夠訓練及個人保護裝備及裝置

- 於機械房工作時
 - 定期進行噪音評估確保符合法例要求
 - 提供合適及足夠護耳罩







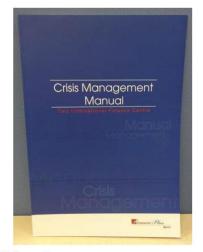


安全管理系統

對租戶的安全管理

定期舉行緊急逃生/危險事故演習

- 設有嚴謹保安系統及設備
- 保障租戶及員工安全
- 提供危險管理手冊







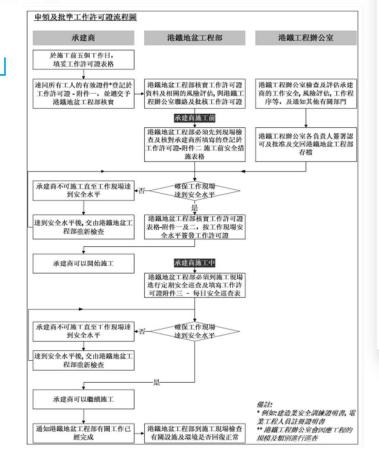
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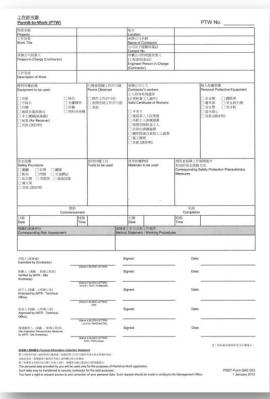


安全管理系統

對非承辦商的安全管理

「工作許可證監控









安全管理系統

對非承辦商的安全管理

要求遵守「裝修工作守則」

- 與相關承辦商於裝修工程前進行會議 及討論
- 工程進行時監察相關承辦商表現







安全管理系統

如何監察職安健表現?

意外事故指數

- 由物業處安全委員會定立年度安全目標
- 每月呈交報告





安全管理系統

如何監察職安健表現?

問卷調查評估成效

- 年度安全指數問卷調查
- 於2014年度總共收集161份問卷

接近99% 受訪員工 表示十分同意/同意 現時的安全管理系統 能有效提升工作安全

	1.	性別:	□5	ij.		口女			
	2.	年齡:		1-30 歳 1-40 歳		□41-50 歳 □51 歳成以上 □Housekeeping □Security			
	3.	部[11]:		dministration Concierge Fechnical/Wo					
	4.	机工规闭:	□港鐵員工			口合约員工			
5. 學歷:				□小學或以下 □小學 □中學			口服書/文憑 口大學或以上		
	6.	從事現時職位年	□3)於3年 至10年 1至15年		□16至20年 □20年以上			
	第二書	5分:對公司現行	的安全管理的	瘦的看法					
			非常不同意	不同意	有點不同意	有點问意	回寶	完全同	
1.	找認為#	族菜安全及健康 重要的。	1 □	2	3	4	5	6	
2.		公司十分關注員 全及健康。	1	2	3	4	5	6	
3.		公司能提供足夠 及健康訓練及資 L。	1	2	3	4	5	6	
4.	及健康的	公司提供的安全 則線及資訊能有 員工的安全意	1	2	3	4	5	6	
5.		公司能提供足夠 方護設備及裝備 。	1	2	3	4	5	6	

		非常不同意	不同意	有點不同意	有點问意	回盤	完全同意
6.	我認為公司提供的個人 防護設備及裝備能有效 提升工作安全。	1	2	3	4	5	6
7.	對於有關職業安全及健 康的問題,我認為公司 有提供足夠渠道讓員工 反映意見。	1	2	3	4	5	6
8.	對於有關職業安全及健 康的問題,我認為公司 有定期作出權討。	1	2	3	4 □	5	6
9.	整體上,我認為公司現 行的安全管理制度能有 效提升工作安全。	1	2	3	4	5	6
10.	整體上,我對公司現行 的安全管理制度威到滿 意。	1	2	3	4	5	6
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安全管理系統

如何監察職安健表現?

檢討系統及設備 投放資源,不斷改善

■ 專為冷凍機而設的高空工作台







安全管理系統

如何監察職安健表現?

檢討系統及設備 投放資源,不斷改善

■ 升降機槽內特設工作台,減低風險





安全管理系統

如何監察職安健表現?

檢討系統及設備 投放資源,不斷改善

- 於吊船安裝閉路電視
- 提供圖像傳輸及紀錄







安全管理系統

職安健通報機制

Process

Flow

Report accidents, assaults and dangerous occurrences involving injury of direct staff, contractor and/or agent staff (Form C35)

Conduct investigation into all accidents, assaults and dangerous occurrences reported

> Submit Investigation Report (Form C130)

Follow up of Corrective Action and report progress on the implementation of recommendations to Property Management Safety Management Sub-Committee

Responsible Parties

Line supervisor of property site

Responsible Manager / Safety Coordinator of property site

Responsible Manager of property site

Property Safety Manager

於意外發生後24小時內

註場經理須:

- 立即通知物業處支援部經理及人事部總經理
- 並呈上有關報告 (C35)

於意外發生後3天內

計場經理須:

- ■調查意外事故之原因
- 並呈上有關報告 (C130)
- 及提議改善措施

物業處安全組經理將:

- 向物業處安全管理委員會提議改善措施
- 推廣至各物業

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安全管理系統

職安健通報機制

實踐情況

■ 有關的安全警示將會於意外發生後 由物業安全組發出



Safety Alert 安全警示



高空工作安全



for IPD & PMD 事件經過

> 於安全巡查時,發現分判商工人於沒有圍欄的平台 上工作,但沒有採取任何防堕措施容易引致人體下 墮的嚴重意外。

加強改善

- 於高空工作時必須採取合適防墮措施以提供連續 防墮保護,例如圍欄、工作台、安全帶、救生繩 等
- 加強監督,如有不安全情況應立即停止工序
- 另外,機械操作範圍附近有住客經過,應圍封以 防止他人接近
- 向工友講解有關事故,令他們清楚其潛在危險, 增加安全意識

No: 5/2014



MMTR Safety Alert 安全警示



意外事故一在樓梯上跌倒



事故經過

一名保安員在落樓梯時跌倒,造成手腕骨折及擦傷 前額。由於他當時正放回手機於制服內,不排除這 動作可能引致分心,而可能是其中一項引致是次意 外的因素。

加強改善

整體而言,為加強梯間工作的安全,提醒須留意 以下各項:

- 避免於有可能引致員工分心或暴露於危險的 情況下使用流動通訊設備,例如上落樓梯
- 2. 上落樓梯時正確使用扶手
- 上落樓梯時應小心及避免急速以減少滑倒機 會
- 遵守物業處及各屋苑自己所訂立的於工作時 使用流動通訊設備的指引。

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總結

- 確保顧客、租戶、公眾人士、 承辦商及員工的健康及安全乃 是國際金融中心二期管理宗旨
- 並將繼續堅守安全管理系統及 「安全至上」的管理文化
- 與租戶、員工及承辦商攜手合作共建「可靠及安全」的工作環境

"堅守安全信念

就心做多一點